Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4461

To our shareholders:

June 1, 2023

YAMAJI Naoki, President COO DKS Co. Ltd. (Main Branch) 55 Nishishichijo Higashikubo-cho, Shimogyo-ku, Kyoto (Headquarters) 5 Ogawara-cho, Kisshoin, Minami-ku, Kyoto

# Notice of Convocation of the 159th Ordinary General Meeting of Shareholders

We are pleased to announce the 159th Ordinary General Meeting of Shareholders of DKS Co. Ltd. ("the Company"), which will be held as described below.

When convening this General Meeting of Shareholders, the Company takes measures for providing in electronic format the information that constitutes the content of reference documents for the shareholders meeting, etc. (matters for which measures for providing information in electronic format are to be taken). This information is posted on each of the following websites, so please access either of those websites to confirm the information.

The Company's website:

https://www.dks-web.co.jp/ (in Japanese)

(From the above website, select "Investor Relations" and then "Investors Library," and then "Shareholder's Meetings" to confirm.)

Website for posted Informational Materials for a General Shareholders Meeting: https://d.sokai.jp/4461/teiji/ (in Japanese)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese) (Access the TSE website by using the internet address shown above, enter "DKS Co., Ltd." in "Issue name (company name)" or the Company's securities code "4461" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

Instead of attending in person this General Meeting of Shareholders, you may exercise your voting rights beforehand either by electromagnetic means (via the Internet, etc.) or in writing. Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:20 p.m., Thursday, June 22, 2023 (JST).

### 1. Date and Time: Friday, June 23, 2023 at 10:00 a.m. (Reception will open at 9:00 a.m.) (JST)

# 2. Venue: Banquet Hall "Suzaku," 2F, RIHGA Royal Hotel Kyoto

1-Taimatsu-cho, Shiokoji-sagaru, Higashihorikawa-dori, Shimogyo-ku, Kyoto

#### **3.** Purpose of the Meeting

#### Matters to be reported:

- The Business Report and the Consolidated Financial Statements for the 159th fiscal year (from April 1, 2022 to March 31, 2023) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
- 2. The Non-consolidated Financial Statements for the 159th fiscal year (from April 1, 2022 to March 31, 2023)

#### Proposals to be resolved:

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- Paper-based documents stating matters for which measures for providing information in electronic format are to be taken are sent to shareholders who have requested the delivery of such documents, however those documents do not include the following matters in accordance with the provisions of laws and regulations and Article 16, Paragraph 2 of the Company's Articles of Incorporation.
  - (1) "System to Ensure Appropriate Business Conduct and Status of Operation of the System" and "Basic Policy Regarding the Party to Control Financial and Business Policy of the Company," of the Business Report
  - (2) "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" of the Consolidated Financial Statements
  - (3) "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" of the Nonconsolidated Financial Statements

These matters are included in the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements that the Accounting Auditor or the Audit & Supervisory Board audited to prepare their respective Audit Reports.

- If revisions to the matters for which measures for providing information in electronic format are to be taken arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on individual aforementioned websites.
- Depending on the future developments of spread of the infection and announcements from the government or authorities ahead of the General Meeting of Shareholders, if there are major changes regarding the management of the meeting, we will promptly provide notice via the Company's website (https://www.dks-web.co.jp/) (in Japanese only).
- Please note that on the day of the General Meeting of Shareholders, the meeting will be held with the room temperature set at a high setting, and the Company's officers and meeting staff will be wearing light attire ("cool-biz" style).

## **Reference Documents for the General Meeting of Shareholders**

### **Proposals and Reference Information**

#### Proposal No. 1 Appropriation of Surplus

The Company believes that strengthening our business's resilience by improving productivity, developing new products and creating new businesses and improving company performance over the long term is the most important management priority. Based on such philosophy, we maintain a basic policy on dividends of maintaining long-term and stable dividends for shareholders while keeping a reasonable level of internal reserves that we deem is necessary for future business development.

Although the business circumstances have been difficult, the Company will pay year-end dividends for the fiscal year ended March 31, 2023, of ¥40 per share, to maintain stable dividends to our shareholders. Accordingly, including the interim dividends of ¥40 per share, the annual dividends will be ¥80 per share.

Year-end dividends

- (1) Type of dividend property Cash
- Allotment of dividend property to shareholders and its aggregate amount ¥40 per common share of the Company Total dividends: ¥382,323,760
- (3) Effective date of dividends of surplus June 26, 2023

# Proposal No. 2 Election of Eight Directors

Of all Directors elected at the 158th Ordinary General Meeting of Shareholders, AOKI Sunao resigned as Director as of March 31, 2023. The terms of office of nine Directors excluding Mr. Aoki will expire at the conclusion of this meeting.

In fiscal 2023, the fourth year of our medium-term management plan, FELIZ 115, we are requesting the election of eight Directors, reducing by one, including four outside Directors, for swift and strategic decision making in order to ensure absolute achievement of the Company's management policies.

If this Proposal is approved as originally proposed, the Company plans to designate again four outside Directors as independent officers as stipulated by the Tokyo Stock Exchange, which makes half of the Directors of the Company independent officers.

The Company operates a broad range of businesses in relation to the environment and energy, electronics materials, lifestyle materials, and life science based on a wealth of technology that it has accumulated as a pioneer in surfactants. When nominating the Director candidates, the Company looks for candidates who will ensure the Board of Directors capability of providing appropriate and agile decision making, and oversight for the execution of business concerning those business activities. The Company, in principle, nominates Director candidates who will contribute toward the creation of a Board of Directors comprising Directors who have risen up within the Company and have acquired knowledge and experience in their respective field, such as the administrative division, sales division, R&D division or production division, and outside Directors who can reflect a wealth of business experience and expertise, accumulated thus far in their careers, in their roles from an external standpoint. Taking into consideration diversity and balance regarding the aforementioned, the Board of Directors conducted appropriate discussion before reaching a decision on the candidates.

Candidate No.	Name		Current position in the Company
1	SAKAMOTO Takashi	Reelection	Chairman CEO
2	YAMAJI Naoki	Reelection	President COO
3	OKAMOTO Osami	Reelection	Senior Managing Director
4	SHIMIZU Shinji	Reelection	Director
5	TANIGUCHI Tsutomu	Reelection Outside Independent	Director
6	OKUYAMA Kikuo	Reelection Outside Independent	Director
7	HASHIMOTO Katsumi Reelection Uutside Independent		Director
8	Reelection NAKANO Hideyo Outside Independent		Director

The eight candidates for Director are as follows:

Candidate No.	Name (Date of birth)	Career summ and signifi	Number of the Company's shares held					
		Apr. 1970	Joined The Fuji Bank, Limited (current Mizuho Bank, Ltd.)					
		Feb. 1991	Manager of Madrid Branch of The Fuji Bank, Limited					
		May 1994	Manager of Nihonbashi Branch of The Fuji Bank, Limited					
		Dec. 1999	Managing Director of Fuji Asset Management Co., Ltd.					
	SAKAMOTO Takashi	Jun. 2001	Joined the Company					
	(August 9, 1947)	Jun. 2001	Director	41,345				
1	Reelection	Apr. 2004	Executive General Manager in charge of Corporate Planning Headquarters					
		Jun. 2004	Managing Director					
		Jun. 2007	Senior Managing Director					
		Jun. 2011	Representative Vice President					
		Jun. 2013	Chairman and Executive Director					
		Jun. 2015	Concurrently President					
		Apr. 2022	Chairman CEO (current)					
	Reasons for nomination as candidate for Director							
	SAKAMOTO Takashi has again been nominated as a candidate for Director because he has experience referred to							
	above and is well versed in corporate management as Representative Director of the Company.   Apr. 1991 Joined the Company							
	<b>YAMAJI Naoki</b> (April 13, 1964) Reelection	Apr. 2013	General Manager in charge of Planning					
		11pi. 2010	Department, Yokkaichi Reorganization Division, Production Control Headquarters					
		Apr. 2014	General Manager of COO Office					
		Apr. 2015	Executive General Manager of Plastic Materials Business Division, Business Headquarters					
		Apr. 2016	Concurrently in charge of Tokyo Headquarters	12,419				
2		Apr. 2017	Executive General Manager in charge of Corporate Planning Headquarters					
		Jun. 2017	Director and in charge of Personnel & General Affairs Headquarters					
		Apr. 2018	Concurrently in charge of Production Control Headquarters					
		Apr. 2020	Managing Director Administrative Supervisor					
		Apr. 2021	R&D Supervisor					
		Apr. 2022	President COO (current)					
	Reasons for nomination as candidate for Director							
	YAMAJI Naoki has again been the wealth of experience and with		candidate for Director because of his experience re					

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company			
		Apr. 1989	Joined the Company	held		
		Apr. 2006	General Manager of Sales Department, Plastic Additive Materials Business Division			
		May 2007	General Manager of East Sales Department, Surfactants Business Division			
		Apr. 2008	General Manager of Planning Office, Functional Chemicals Business Division			
		Oct. 2010	Director of Yokkaichi Chemical Co., Ltd.			
		Apr. 2013	General Manager of Yokkaichi Reorganization Department, Production Control Headquarters	12,033		
	OKAMOTO Osami (October 26, 1964) Reelection	Apr. 2014	General Manager in charge of Management Planning Office, Corporate Planning Headquarters			
3	Recipcular	Apr. 2016	Deputy Executive General Manager in charge of Corporate Planning Headquarters			
		Apr. 2017	Executive General Manager of Plastic Materials Business Division, Business Headquarters Concurrently in charge of Tokyo Headquarters			
		Jun. 2017	Director			
		Apr. 2020	Managing Director Sales Supervisor			
		Apr. 2022	Senior Managing Director (current) R&D Supervisor			
	<b>Reasons for nomination as candidate for Director</b> OKAMOTO Osami has again been nominated as a candidate for Director because of his experience referred to above and the wealth of experience and knowledge he has in sales, administration and planning, R&D, etc.					
		Apr. 1992	Joined the Company			
		Apr. 2014	General Manager of Personnel & General Affairs Department, Personnel & General Affairs Division			
		Apr. 2016	General Manager of Shuang Yi Li (Tianjin) New Energy Co., Ltd.			
	SHIMIZU Shinji (October 9, 1973)	Apr. 2018	Board Director of Shuang Yi Li (Tianjin) New Energy Co., Ltd.	3,916		
4	Reelection	Jun. 2019	General Manager of Financial Division, Financial Headquarters			
		Apr. 2020	Executive Officer Executive General Manager in charge of Production Headquarters			
		Apr. 2022	Administrative Supervisor			
		Jun. 2022	Director (current)			
		Jun. 2022 andidate for Dire	Director (current)			

Candidate No.	Name (Date of birth)		nary, position and responsibility in the Company, cant concurrent positions outside the Company	Number of the Company's shares held	
		Oct. 1978	Labor Standard Inspector of Ministry of Labor		
		Apr. 2002	Chief of the Sonobe Labor Standards Inspection Office, Kyoto Labor Bureau of Ministry of Health, Labour and Welfare (former Ministry of Labor)		
		Apr. 2004	Senior Officer for Personnel Planning, General Affairs Division of Kyoto Labor Bureau of Ministry of Health, Labour and Welfare		
		Apr. 2006	Chief of the Kyoto-minami Labor Standards Inspection Office of Kyoto Labor Bureau of Ministry of Health, Labour and Welfare		
	TANIGUCHI Tsutomu (May 20, 1953)	Apr. 2008	Director of the General Affairs Division of Kyoto Labor Bureau of Ministry of Health, Labour and Welfare		
	Reelection Outside Independent	Apr. 2010	Chief of the Kyoto-shimo Labor Standards Inspection Office of Kyoto Labor Bureau of Ministry of Health, Labour and Welfare	1,257	
5		Apr. 2012	Chief of the Kyoto-kami Labor Standards Inspection Office of Kyoto Labor Bureau of Ministry of Health, Labour and Welfare		
		Jun. 2014	Executive Director of Kyoto Labor Standards Association		
		Jun. 2017	Registered as a Labor and Social Security Attorney (Kyoto Labor and Social Security Attorney's Association) Chief of Tsutomu Taniguchi Labor and Social Security Attorney's Office (current) Director of the Company (current)		
-		Chief of Tsut	concurrent positions outside the Company) omu Taniguchi Labor and Social Security		
	Attorney's Office     Reasons for nomination as candidate for outside Director and expected role     The candidate TANIGUCHI Tsutomu has served in important posts in the Labor Standards Inspection Office, and has				
	a wealth of experience and adva				
	the Company, he has played an a	rector, such as by			
	actively offering his views on w				
	He has again been nominated as a candidate for outside Director as we look forward to him offering help working conditions and occupational safety and health as well as all other aspects of management and t				
	working conditions and occupational safety and health, as well as all other aspects of management, and playing an appropriate role in supervising Company management.				
	Mr. Taniguchi has never been involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an outside Director.				

Candidate No.	Name (Date of birth)		nary, position and responsibility in the Company, cant concurrent positions outside the Company	Number of the Company's shares held		
		Oct. 1990	Professor of Department of Chemical Engineering, Cluster 3, Faculty of Engineering of Hiroshima University			
		Apr. 2001	Professor of Department of Chemical Engineering, Graduate School of Engineering of Hiroshima University			
	OKUYAMA Kikuo (June 1, 1948)	Apr. 2013	Professor Emeritus of Chemical Engineering of Hiroshima University (current) Special Appointment Professor of Hiroshima University			
	Reelection Outside	Jun. 2017	Managing Director of Hosokawa Powder Technology Foundation	295		
	Independent	Jun. 2021	Director of the Company (current)			
6		Jun. 2022	Auditor of Hosokawa Powder Technology Foundation (current) Vice President of The Information Center of Particle Technology, Japan (current)			
		(Significant concurrent positions outside the Company)				
			osokawa Powder Technology Foundation nt of The Information Center of Particle Japan			
	Reasons for nomination as candidate for outside Director and expected role					
	The candidate OKUYAMA Kikuo was engaged in research operations at a university for many years, and has					
	particularly extensive knowledge and experience in the field of nanotechnology.					
	Since his appointment as an outside Director of the Company, he has played an appropriate role in overseeing business execution as an outside Director, such as by actively offering his views on the Company's R&D and life					
	science fields.					
	He is also working to bring about collaboration between industry, academia, and government organizations, and has again been nominated as a candidate for outside Director as we look forward to him contributing to the sustainable					
	growth of the Company and improved corporate value. Mr. Okuyama has never been involved in the management of a company except as an outside officer. However, the					
			s duties as an outside Director using the above expo			

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares held			
		Apr. 1981	Joined the Osaka Regional Taxation Bureau	1			
		Oct. 1984	Joined Asahi & Co. (current KPMG AZSA LLC)				
		Mar. 1987	Registered as a Certified Public Accountant				
		May 2007	Representative Partner of Asahi & Co. (current KPMG AZSA LLC)				
	HASHIMOTO Katsumi (April 5, 1958)	Jul. 2010	Director of Kyoto Office, KPMG AZSA LLC				
	Reelection	Jun. 2019	Left position at KPMG AZSA LLC	366			
	Outside Independent	Jul. 2019	Established Hashimoto Accounting Office as a Representative (current)				
7		Jun. 2020	Audit & Supervisory Board Member of the Company				
		Jun. 2022	Director of the Company (current)				
		(Significant c	concurrent positions outside the Company)				
			e of Hashimoto Accounting Office				
	many years, and has advanced, specialist knowledge of finances and accounting. He has been nominated again as a candidate for outside Director as we look forward to him offering helpful proposals on all aspects of management from the broad perspective, using this wealth of experience and outstanding expertise, as he has actively offered opinions on management strategies at Board of Director meetings. Mr. Hashimoto has never been involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an outside Director using the above experience and expertise.						
	NAKANO Hideyo (September 13, 1959) Reelection Outside Independent	Nov. 1991	Vice President of Cititrust and Banking Corporation				
		Oct. 1993	Senior Portfolio Manager and Head of Private Investment of Cititrust and Banking Corporation				
		Jan. 2000	Director and Head of Investment Division of FuNNeX Asset Management Inc.				
		Mar. 2004	Established Trias Corporation; took up position as CEO (current)	184			
		Mar. 2020	Outside Director of OUTSOURCING Inc.				
		Jun. 2021	Outside Director of HOCHIKI CORPORATION (current)				
8		Jun. 2022	Director of the Company (current)				
		(Significant c	concurrent positions outside the Company)				
		Corporation ctor of HOCHIKI CORPORATION					
	Reasons for nomination as candidate for outside Director and expected role						
	The candidate NAKANO Hideyo has long been involved in investment operations at asset management companies, and has experience as a manager of an IR/PR support company seeking to find new investments. In particular, she has specialist expertise in IR/PR activities in global markets. Since her appointment as an outside Director of the Company, she has played an appropriate role in overseeing business execution as an outside Director, such as by actively offering her views on the Company's IR activities and						
	business strategies. She has been nominated again as a candidate for outside Director as we look forward to her contributing to the sustainable growth of the Company and improved corporate value using this wealth of experience and outstanding expertise.						

- (Notes) 1. There is no special interest between any of the candidates for Director and the Company.
  - TANIGUCHI Tsutomu, OKUYAMA Kikuo, HASHIMOTO Katsumi, and NAKANO Hideyo are candidates for outside Director. The Company has registered TANIGUCHI Tsutomu, OKUYAMA Kikuo, HASHIMOTO Katsumi and NAKANO Hideyo as independent officers with the Tokyo Stock Exchange Inc. If their reelection is approved, the Company again plans to register them as independent officers.
  - 3. At the conclusion of this meeting, TANIGUCHI Tsutomu's tenure since assuming office as outside Director of the Company will have been six years. At the conclusion of this meeting, OKUYAMA Kikuo's tenure since assuming office as outside Director of the Company will have been two years. At the conclusion of this meeting, HASHIMOTO Katsumi and NAKANO Hideyo's tenure since assuming office as outside Directors of the Company will have been one year.
  - 4. The Company has entered into a liability limitation agreement with candidates for outside Director TANIGUCHI Tsutomu, OKUYAMA Kikuo, HASHIMOTO Katsumi and NAKANO Hideyo to limit their liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount provided for by Article 425, paragraph (1) of the same Act, provided that they perform their duties in good faith and without gross negligence. If their reelection is approved, the Company plans to continue such agreements with them.
  - 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the details are provided in the Business Report (in Japanese only). If the election of the candidates for Director is approved, each of them will be an insured in the insurance policy. In addition, the Company plans to renew the policy with the same terms the next time of renewal.
  - 6. NAKANO Hideyo was appointed outside director of OUTSOURCING Inc. in March 2020, and resigned from the position in March 2023. During her tenure in November 2021, improper accounting practices were discovered at OUTSOURCING's consolidated subsidiary, OUTSOURCING TECHNOLOGY Inc. Although she was not aware of these improper practices until their discovery, from a legal compliance perspective she regularly brought such matters to the attention of OUTSOURCING Inc. Board of Director meetings. Further, following the discovery of these improper practices, she appropriately executed her duties through investigations, the identification of causes, and proposals on recurrence prevention measures.
  - NAKANO Hideyo is a candidate for outside Director in the proposal for the election of Directors who are Audit & Supervisory Committee Members at the 62nd Ordinary General Meeting of Shareholders of NS TOOL CO., LTD. to be held on June 22, 2023.
  - 8. The number of the Company's shares held by each candidate for Director is the number of shares held as of March 31, 2023.

## Proposal No. 3 Election of One Audit & Supervisory Board Member

Audit & Supervisory Board Member FUJIOKA Toshinori will resign as of the conclusion of this meeting, and therefore we are requesting the election of one Audit & Supervisory Board Member as substitute. The tenure of the Audit & Supervisory Board Member elected as a substitute shall be until the expiration of the tenure of the resigning Audit & Supervisory Board Member in accordance with the provisions of the Articles of Incorporation of the Company. Including the three Audit & Supervisory Board Members whose terms of office will not expire, the total number of Audit & Supervisory Board Members will become four.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

In principle, the Company nominates candidates for Audit & Supervisory Board Members who will contribute toward the creation of an Audit & Supervisory Board comprising Audit & Supervisory Board Members who have risen up within the Company and possess knowledge and experience in individual headquarters and Audit & Supervisory Board Members who can reflect a wealth of business experience and expertise, accumulated thus far in their careers, in their roles from an external standpoint.

After considering diversity and balance regarding the aforementioned, the consent of the Audit & Supervisory Board was obtained for the submission of the proposal to the General Meeting of Shareholders and the Board of Directors conducted appropriate discussion before reaching a decision on the candidates.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
	Apr. 1985	Joined The Fuji Bank, Limited (current Mizuho Bank, Ltd.)		
	Aug. 1995	Senior Assistant to Director of London Branch of The Fuji Bank, Limited		
	Nov. 2001	General Manager of Yokohama Branch of The Fuji Bank, Limited		
	Apr. 2002	Assistant Branch Manager of Yokohama-chuo Branch of Mizuho Bank, Ltd.		
	May 2004	Assistant Branch Manager of Seoul Branch of Mizuho Corporate Bank, Ltd.		
	Jul. 2008	Deputy General Manager of Sales Department 6 of Mizuho Corporate Bank, Ltd.		
KAWAMURA Ichiji (December 2, 1961) New election	Apr. 2011	General Manager of International Corporate Sales Department of Mizuho Corporate Bank, Ltd.		
	Jul. 2013	General Manager of International Corporate Sales Department of Mizuho Bank, Ltd.	6,54	
	Apr. 2016	Joined the Company Deputy Executive General Manager in charge of Personnel & General Affairs Headquarters		
	Apr. 2017	Executive General Manager in charge of Personnel & General Affairs Headquarters		
	Apr. 2018	Executive General Manager in charge of Production Control Headquarters		
	Jun. 2018	Director		
	Apr. 2020	Production Supervisor		
	Apr. 2021	Administrative Supervisor		
	Apr. 2022	Managing Director Sales Supervisor Concurrently in charge of Tokyo Headquarters		
	Apr. 2023	Director (current)		

experience referred to above and his wealth of experience and knowledge in the administrative, production and sales

fields.

(Notes) 1. There is no special interest between the candidate for Audit & Supervisory Board Member and the Company.

2. The candidate is a new candidate for Audit & Supervisory Board Member.

3. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the details are provided in the Business Report (in Japanese only). If the election of the candidate for Audit & Supervisory Board Member is approved, he will be an insured in the insurance policy. In addition, the Company plans to renew the policy with the same terms the next time of renewal.

4. The number of the Company's shares held by the candidate for Audit & Supervisory Board Member is the number of shares held as of March 31, 2023.

## Proposal No. 4 Election of One Substitute Audit & Supervisory Board Member

The effective term of the appointment of TSUKAMOTO Hidenobu as substitute Audit & Supervisory Board Member expires at the start of this General Meeting of Shareholders. Therefore, in order to prepare for cases where there is a vacancy which results in a shortfall in the number of Audit & Supervisory Board Members stipulated in laws and regulations, the Company requests the election of one substitute for outside Audit & Supervisory Board Member. The substitute Audit & Supervisory Board Member shall assume office on condition that the number of outside Audit & Supervisory Board Members falls short of the number stipulated by laws and regulations, and according to the provisions of the Company's Articles of Incorporation, the term of office shall be the remaining term of office of the retired Audit & Supervisory Board Member.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal. The candidate for substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career st	Career summary and significant concurrent positions outside the Company		
<b>TSUKAMOTO Hidenobu</b> (July 17, 1973)	Dec. 2009	Registered as an Attorney at Law (Kagoshima Bar Association) Joined Kajiki Branch of Kagoshima Chuo Law Offices		
	Dec. 2012	Transfer of registration to Kyoto Bar Association Joined Tsukamoto Law Office (current)		
	Jun. 2013	Audit & Supervisory Board Member of CAMPO HOLDINGS Co., Ltd. (current) Audit & Supervisory Board Member of CAMPO Co., Ltd. (current)	0	
	Feb. 2017	Audit & Supervisory Board Member of Uzumasa Driving School Co., Ltd.		

Reasons for nomination as candidate for substitute outside Audit & Supervisory Board Member

As an attorney, the candidate TSUKAMOTO Hidenobu has expert knowledge and wealth of experience of the judicial field. Based on these deep insights and strong sense of ethics, he is expected to strengthen the management oversight functions of the Company, and to contribute to building a better governance structure, for which reason it has nominated him as a candidate for substitute Audit & Supervisory Board Member.

Mr. TSUKAMOTO has never been involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an outside Audit & Supervisory Board Member based on these reasons.

(Notes) 1. There is no special interest between the candidate for substitute Audit & Supervisory Board Member and the Company.

- 2. The candidate for substitute Audit & Supervisory Board Member is a candidate for outside Audit & Supervisory Board Member.
- 3. If the candidate for substitute Audit & Supervisory Board Member TSUKAMOTO Hidenobu is appointed as Audit & Supervisory Board Member, the Company plans to enter into a liability limitation agreement with him to limit his liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount provided for by Article 425, paragraph (1) of the same Act, provided that he performs his duties in good faith and without gross negligence.
- 4. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, and the details are provided in the Business Report (in Japanese only). If the candidate for substitute Audit & Supervisory Board Member assumes the office of Audit & Supervisory Board Member, he will be an insured in the insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 5. If the candidate for substitute Audit & Supervisory Board Member TSUKAMOTO Hidenobu assumes the office of Audit & Supervisory Board Member, the Company plans to submit notification to Tokyo Stock Exchange, Inc. concerning his designation as an independent officer.