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October 30, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

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 Listing: Tokyo Stock Exchange
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 Scheduled date to file semi-annual securities report: November 10, 2025
 Scheduled date to commence dividend payments: December 5, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025, to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	37,611	6.2	3,868	56.3	3,603	39.7	2,182	73.7
September 30, 2024	35,431	21.3	2,474	-	2,579	-	1,256	-

Note: Comprehensive income For the six months ended September 30, 2025 ¥3,561 million [45.0%]
 For the six months ended September 30, 2024 ¥2,456 million [178.1%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	223.97	—
September 30, 2024	131.25	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	102,398	51,974	45.4	4,390.42
March 31, 2025	97,113	44,504	39.9	4,044.52

Reference: Equity
 As of September 30, 2025 ¥46,457 million
 As of March 31, 2025 ¥38,729 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2024	—	45.00	—	55.00	100.00
Fiscal year ending March 31, 2025	—	60.00			
Fiscal year ending March 31, 2025 (Forecast)			—	80.00	140.00

Note: Revisions to the forecast of cash dividends most recently announced: YES

For details regarding the revision of cash dividends forecast, please refer to the “Notice Revision of Consolidated Financial Forecast and Dividend Forecast for the Fiscal Year Ending March 31, 2026” announced today (October 30, 2025).

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025, to March 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	80,000	9.2	8,200	53.2	7,900	37.7	4,500	74.0	442.76

Note: Revisions to the earnings forecasts most recently announced: YES

For details regarding the revision of the consolidated performance forecast, please refer to the “Notice Revision of Consolidated Financial Forecast and Dividend Forecast for the Fiscal Year Ending March 31, 2026” announced today (October 30, 2025).

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies

Excluded: — companies

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	10,684,321 shares
As of March 31, 2025	10,684,321 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	102,742 shares
As of March 31, 2025	1,108,487 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	9,745,395 shares
Six months ended September 30, 2024	9,572,885 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Notice concerning forward-looking statements)

Forward-looking statements, including the consolidated forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Consequently, no statements herein constitute assurances regarding actual results by the Company. Results may differ materially from the consolidated forecasts due to various factors.

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1. Overview of Operating Results

(1) Overview of Semi-annual Operating Results

During the current semi-annual consolidated fiscal year under review, the Japanese economy continued to show signs of a moderate recovery. However, the outlook remained uncertain due to uncertain factors such as the depreciation of the yen, rising raw material prices, and a slowdown in overseas demand. Globally, economic growth decelerated as a result of U.S. monetary policy tightening, the slowdown of the Chinese economy, and stagnation in Europe. In the chemical industry, although demand recovered in areas such as electronic materials and automotive-related fields, intensified price competition—particularly in general-purpose chemical products—created a challenging overall business environment.

In this environment, the Company experienced a further increase in inquiries for low-dielectric resins in high-end servers and for water-based composite adhesives applied to the negative electrodes of new battery materials, accompanied by steady improvement in market evaluation. As a result, growing demand in these key areas drove performance, leading to increased revenue and profit. Under the “Uni-Top” strategy outlined in the mid-term management plan “SMART 2030,” we are promoting the expansion of high value-added products and will continue to steadily implement each initiative to accelerate progress ahead of schedule.

Concerning the results for the current semi-annual consolidated fiscal year under review, net sales amounted to ¥37,611 million (up 6.2% year on year), due to significant growth in low-dielectric resins for electronic materials in the “Electronics & IT” segment and water-based composite adhesives for negative electrodes for battery materials in the “Environment & Energy” segment.

As for profit and loss, there was an operating totaled ¥3,868 million (up 56.3% year on year), was an ordinary income of ¥3,603 million (up 39.7% year on year), and net income attributable to owners of the parent was ¥2,182 million (up 73.7% year on year), due to increased sales primarily in the “Electronics & IT” and “Environment & Energy” segments.

Results by segment are as follows.

Effective from the first quarter of the current fiscal year, the Group’s reporting segments have been reorganized from six product-based categories—“Surfactants,” “Amenity Materials,” “Polyurethane Materials,” “Functional Materials,” “Electronic Device Materials,” and “Life Sciences”—into four business field-based segments: “Electronics & IT,” “Environment & Energy,” “Life & Wellness,” and “Core Materials.” Additionally, year-on-year comparisons are based on figures for the same period of the previous fiscal year, recalculated using the new classification method.

Electronics & IT

Net sales in the Electronics & IT segment generally increased significantly.

In Japan, sales fell significantly for special surfactants used in monitors and sales were sluggish for flame retardants used in display material frames, while sales of low-dielectric resins for electronic materials grew significantly.

Overseas, sales of flame retardants used in display material frames fell significantly, and sales of low-dielectric resins for electronic materials were sluggish.

As a result, net sales in this segment were ¥13,976 million (up 10.7% year on year).

Operating income was ¥2,794 million (up 13.8% year on year), due to the increase in net sales.

Environment & Energy

Net sales in the Environment & Energy segment generally increased significantly.

In Japan, sales of environmentally friendly synthetic lubricants related to CFC regulations were sluggish.

Sales of potting agents for PCBs and adhesives used in electronic components for mobility grew significantly.

Sales of high-performance conductive pastes for solar cell applications were generally firm.

Overseas, sales of water-based composite adhesives for negative electrodes for battery materials grew significantly due to their launch at the end of the previous fiscal year.

Sales of high-performance conductive pastes for solar cell applications fell significantly.

As a result, net sales in this segment were ¥9,331 million (up 12.6% year on year).

Operating income was ¥654 million (operating loss of ¥201 million in the same period of the previous fiscal year), due to increased sales of high value-added products.

Life & Wellness

Net sales in the Life & Wellness segment were generally firm.

In Japan, sales of soap and detergent applications were firm.

Sales of sucrose fatty acid esters in food applications were firm.

Overseas, sales of sucrose fatty acid esters in personal care (cosmetics) applications were firm, while in food applications were sluggish.

As a result, net sales in this segment were ¥6,896 million (up 2.3% year on year).

Operating income was ¥286 million (up 43.9% year on year), due to improved profitability, particularly in domestic sucrose fatty acid esters.

Core Materials

Net sales in the Core Materials segment were generally sluggish.

Sales of anti-collapse agents for tunnels used in civil engineering and construction applications were sluggish.

Sales of flame retardants used in rubber and plastic applications were sluggish.

As a result, net sales in this segment were ¥7,406 million (down 4.8% year on year).

Operating income was ¥132 million (operating income of ¥21 million in the same period of the previous fiscal year), due to increased sales of high value-added products.

(2) Overview of Financial Position(Assets)

Current assets as of September 30, 2025 were ¥60,652 million, up ¥3,405 million from the end of the previous fiscal year. This was primarily due to a decrease of ¥691 million in notes and accounts receivable – trade, despite an increase of ¥3,016 million in cash and deposits and an increase of ¥890 million in inventories including merchandise and finished goods.

Non-current assets totaled ¥41,745 million, up ¥1,879 million from the end of the previous fiscal year. This was primarily due to an increase of ¥1,153 million in investment securities and an increase of ¥562 million in construction in progress.

As a result, total assets amounted to ¥102,398 million, up ¥5,285 million from the end of the previous fiscal year.

(Liabilities)

Current liabilities as of September 30, 2025 were ¥28,049 million, up ¥1,517 million from the end of the previous fiscal year. This was primarily due to an increase of ¥908 million in lease liabilities (current portion) and an increase of ¥843 million in short-term borrowings, despite a decrease of ¥481 million in notes and accounts payable – trade and a decrease of ¥432 million in provision for bonuses.

Non-current liabilities totaled ¥22,374 million, down ¥3,701 million from the end of the previous fiscal year. This was primarily due to a decrease of ¥2,942 million in long-term borrowings and a decrease of ¥1,101 million in lease liabilities.

As a result, total liabilities amounted to ¥50,424 million, down ¥2,184 million from the end of the previous fiscal year.

(Net assets)

Total net assets as of September 30, 2025 were ¥51,974 million, up ¥7,469 million from the end of the previous fiscal year. This was primarily due to an increase of ¥2,951 million in capital surplus resulting from the disposal of treasury shares through a public offering, a decrease of ¥2,221 million in treasury shares, net income attributable to owners of parent of ¥2,182 million, dividends of surplus of ¥526 million, resulting in an increase of ¥1,656 million in retained earnings and, valuation difference on available-for-sale securities increased by ¥957 million.

As a result, the equity ratio came to 45.4% (39.9% as of the end of the previous fiscal year).

(Consolidated cash flows)

Cash and cash equivalents (“cash”) in the six months ended September 30, 2025 were ¥19,586 million, an decrease of ¥3,030 million compared to the end of the previous fiscal year.

The respective cash flow positions and the factors thereof in the six months ended September 30, 2025 are as follows.

Cash flows from operating activities

Net cash provided by operating activities was ¥2,928 million (¥3,501 million in the same period of the previous fiscal year). This was due to a decrease in funds resulting from an increase in inventories of ¥879 million (a decrease of ¥50 million in the same period of the previous fiscal year), and an increase in funds resulting primarily from profit before income taxes of ¥3,530 million (¥2,551 million in the same period of the previous fiscal year), and depreciation and amortization of ¥1,571 million (¥1,604 million in the previous fiscal year).

Cash flows from investing activities

Net cash used in investing activities was ¥1,267 million (¥997 million was used in the same period of the previous fiscal year). This was due to a decrease in funds resulting primarily from purchase of property, plant and equipment of ¥1,369 million (¥1,077 million in the previous fiscal year).

Cash flows from financing activities

Net cash provided by financing activities was ¥1,475 million (¥4,372 million was used in the same period of the previous fiscal year). This was due to a decrease in funds resulting from repayments of long-term borrowings of ¥3,245 million (¥3,443 million in the same period of the previous fiscal year), and dividends paid of ¥526 million (¥430 million in the same period of the previous fiscal year), and an increase in funds resulting from proceeds from disposal of treasury stock of ¥5,151 million (none in the previous fiscal year).

(3) Explanation of Consolidated Earnings Forecast and Other Forward-Looking Information

The consolidated performance forecast for the fiscal year ending March 2026 has been revised in light of recent performance trends. For details, please refer to the “Notice Revision of Consolidated Financial Forecast and Dividend Forecast for the Fiscal Year Ending March 31, 2026” disclosed today (October 30, 2025).

2. Semi-annual Consolidated Financial Statements and Notes

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	16,751	19,768
Notes and accounts receivable - trade	19,842	19,152
Electronically recorded monetary claims - operating	2,316	2,191
Merchandise and finished goods	11,987	11,739
Work in process	18	18
Raw materials and supplies	3,894	5,033
Prepaid expenses	420	621
Other	2,029	2,137
Allowance for doubtful accounts	(13)	(10)
Total current assets	57,247	60,652
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,449	12,297
Machinery, equipment and vehicles, net	5,524	5,772
Tools, furniture and fixtures, net	1,199	1,354
Land	10,027	10,144
Leased assets, net	1,756	1,598
Construction in progress	440	1,003
Total property, plant and equipment	31,398	32,171
Intangible assets	250	253
Investments and other assets		
Investment securities	5,694	6,847
Long-term loans receivable	9	8
Long-term prepaid expenses	387	297
Deferred tax assets	124	164
Retirement benefit asset	1,631	1,634
Other	369	368
Allowance for doubtful accounts	(1)	(1)
Total investments and other assets	8,215	9,319
Total non-current assets	39,865	41,745
Total assets	97,113	102,398

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,484	13,002
Electronically recorded obligations - operating	500	566
Short-term borrowings	6,300	7,143
Lease liabilities	523	1,432
Accrued expenses	320	326
Income taxes payable	927	1,179
Accrued business office taxes	42	21
Provision for bonuses	1,461	1,028
Other	2,971	3,348
Total current liabilities	26,532	28,049
Non-current liabilities		
Corporate bonds	6,000	6,000
Long-term borrowings	17,114	14,172
Lease liabilities	1,412	310
Deferred tax liabilities	1,118	1,478
Retirement benefit liability	77	67
Asset retirement obligations	74	74
Other	278	270
Total non-current liabilities	26,075	22,374
Total liabilities	52,608	50,424
Net assets		
Shareholders' equity		
Capital stock	8,895	8,895
Capital surplus	7,275	10,226
Retained earnings	21,575	23,231
Treasury shares	(2,449)	(227)
Total shareholders' equity	35,296	42,126
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,606	2,563
Foreign currency translation adjustment	1,412	1,377
Remeasurements of defined benefit plans	413	390
Total accumulated other comprehensive income	3,432	4,331
Non-controlling interests	5,775	5,516
Total net assets	44,504	51,974
Total liabilities and net assets	97,113	102,398

(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income

Semi-annual consolidated statement of income (cumulative)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	35,431	37,611
Cost of sales	26,706	26,956
Gross profit	8,724	10,654
Selling, general and administrative expenses	6,250	6,786
Operating income	2,474	3,868
Non-operating income		
Interest income	14	26
Dividend income	75	90
Share of profit of entities accounted for using equity method	22	21
Foreign exchange gains	107	-
Other	80	88
Total non-operating income	301	226
Non-operating expenses		
Interest expenses	121	125
Corporate bond interest	18	18
Foreign exchange losses	-	285
Other	56	62
Total non-operating expenses	196	491
Ordinary income	2,579	3,603
Extraordinary losses		
Loss on disposal of non-current assets	27	72
Total extraordinary losses	27	72
Profit before income taxes	2,551	3,530
Income taxes - current	444	1,086
Income taxes - deferred	234	(109)
Total income taxes	679	977
Profit	1,872	2,553
Profit attributable to non-controlling interests	616	370
Profit attributable to owners of parent	1,256	2,182

Semi-annual consolidated statement of comprehensive income (cumulative)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	1,872	2,553
Other comprehensive income		
Valuation difference on available-for-sale securities	(212)	957
Foreign currency translation adjustment	797	134
Remeasurements of defined benefit plans net of tax	(20)	(22)
Share of other comprehensive income of entities accounted for using equity method	19	(62)
Total other comprehensive income	583	1,007
Comprehensive income	2,456	3,561
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,529	3,081
Comprehensive income attributable to non- controlling interests	927	479

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	2,551	3,530
Depreciation	1,604	1,571
Increase (decrease) in allowance for doubtful accounts	(0)	(1)
Increase (decrease) in retirement benefit liability	(56)	(36)
Interest and dividend income	(90)	(116)
Interest expenses	121	125
Corporate bond interest	18	18
Share of loss (profit) of entities accounted for using equity method	(22)	(21)
Loss on disposal of non-current assets	27	72
Decrease (increase) in trade receivables	141	829
Decrease (increase) in inventories	50	(879)
Increase (decrease) in trade payables	(333)	(306)
Other	(252)	(1,034)
Subtotal	3,758	3,751
Interest and dividends received	97	118
Interest paid	(140)	(144)
Income taxes paid	(213)	(797)
Net cash provided by (used in) operating activities	3,501	2,928
Cash flows from investing activities		
Payments into time deposits	(85)	(81)
Proceeds from withdrawal of time deposits	85	81
Purchase of property, plant and equipment	(1,077)	(1,369)
Purchase of investment securities	(1)	(1)
Proceeds from sale of investment securities	1	-
Other	80	103
Net cash provided by (used in) investing activities	(997)	(1,267)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	-	1,081
Repayments of long-term borrowings	(3,443)	(3,245)
Repayments of lease liabilities	(250)	(246)
Purchase of treasury shares	(0)	(0)
Dividends paid	(430)	(526)
Proceeds from disposal of treasury shares	-	5,151
Dividends paid to non-controlling interests	(248)	(738)
Net cash provided by (used in) financing activities	(4,372)	1,475
Effect of exchange rate change on cash and cash equivalents	94	(106)
Net increase (decrease) in cash and cash equivalents	(1,774)	3,030
Cash and cash equivalents at beginning of period	15,947	16,556
Cash and cash equivalents at end of period	14,172	19,586

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on premise of going concern)

Not applicable.

(Notes when there are significant changes in amounts of equity)

Based on the resolution of the Board of Directors on August 25, 2025, the Company disposed of 1,000,000 shares of treasury stock through a public offering, with the payment date set for September 9, 2025. As a result, during the six months ending on September 30, 2025, capital surplus increased by ¥2,941 million and treasury stock decreased by ¥2,209 million.

Following this disposal of treasury stock, as of September 30, 2025, capital surplus stood at ¥10,226 million, and treasury stock amounted to negative ¥227 million.

(Segment information, etc.)

Segment information

I First six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

Disclosure of sales and profit (loss) for each reportable segment and information on breakdown of revenues

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total
Net sales					
Revenue from contracts with customers	12,626	8,284	6,741	7,779	35,431
Revenues from external customers	12,626	8,284	6,741	7,779	35,431
Transactions with other segments	—	—	—	—	—
Total	12,626	8,284	6,741	7,779	35,431
Segment profit (loss) operating income (loss)	2,455	(201)	199	21	2,474

Note: Total amount of profit or loss in reportable segments and operating income in the semi-annual consolidated statement of income coincide.

II First six months ended September 30, 2024 (from April 1, 2025 to September 30, 2025)

1. Disclosure of sales and profit (loss) for each reportable segment and information on breakdown of revenues

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total
Net sales					
Revenue from contracts with customers	13,976	9,331	6,896	7,406	37,611
Revenues from external customers	13,976	9,331	6,896	7,406	37,611
Transactions with other segments	—	—	—	—	—
Total	13,976	9,331	6,896	7,406	37,611
Segment profit operating income	2,794	654	286	132	3,868

Note: Total amount of profit in reportable segments and operating income in the semi-annual consolidated statement of income coincide.

2. Matters Related to Changes in Reportable Segments

Effective from the first quarter of the current consolidated accounting period, our group has revised its reportable segment classifications. Previously, the segments were categorized as “Surfactants,” “Amenity Materials,” “Polyurethane Materials,” “Functional Materials,” “Electronic Device Materials,” and “Life Sciences”. To promote corporate growth by facilitating the formulation of strategies tailored to the characteristics of each field, helping stakeholders better understand the nature of each business, and expediting efficient management and analysis, we have reclassified our segments into four categories: Electronics & IT, Environment & Energy, Life & Wellness, and Core Materials. Please note that segment information for the first quarter of the previous fiscal year has been restated using the new segment names and classification methods.